

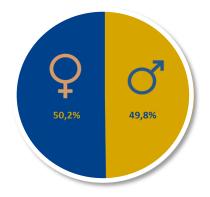




We Care, We Share, We Dare

Empowering Students





+25.000 students

annual admission +7.000 students



+50 bachelor programmes



4 faculties



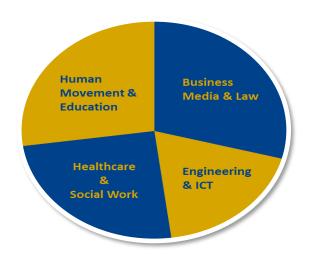
2 campuses



+2.000 staff



state-of-the-art **facilities**



International

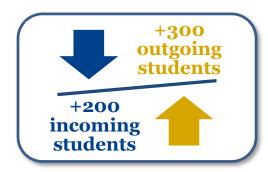




+2.500 short term exchanges



+50 nationalities on campus







student buddy programme



+50 faculty exchanges



+200 partner universities



30 fully English taught semester programmes

Strategic Plan 2017 - 2022



CARE

Our MISSION

AN INCLUSIVE AND SUSTAINABLE SOCIETY rationable surplies in a secretar second by a blancade as

Making an active contribution to ...

Our SOCIAL RESPONSIBILITY

HIGHER EDUCATION

for every student with potential



Every student develops his/her OWN **LEARNING JOURNEY**



- Personal Challenging
- Flexible



WELCOME .

Research focusing on an **INCLUSIVE AND** SUSTAINABLE SOCIETY





SMOOTHER TRANSFER OF STUDENTS through the education chain

Our CULTURE



We look out for each other and are committed to society.



We have the courage to innovate, to question the status quo and the drive to always make improvements.



We share our knowledge ...



... and focus on collaboration



What inspired us...

CIMO's globalmindedness survey reported that intercultural development is not an automated response to spending time abroad:

1/3 of students showed little to no development1/3 of students did improve in intercultural competence1/3 of students found their stereoypes reinforced





What we find essential

Connecting to people from other cultures

To develop and maintain good interpersonal relationships with culturally different others.

Performing in an international work environment

Effective completion of task-related goals. Getting the job done. Meeting deadlines, targets

Enjoying the intercultural experience

Good personal adjustment, feeling comfortable and in balance. Feeling fresh and rested enough to consciously attend to others instead of reacting automatically.





Expedition set-up

Cross faculty collaboration

75K for 3 years

Liscensing track for 10 trainers

Aimed at approx. 400 participating students on annual basis





What we developed: WISE

- 1. Pre-departure briefing on culture & safety
- 2. IRC + feedback
- 3. Preparatory training: learning journal & action planning
- 4. Assignments on the go
- 5. Upon return: welcome back session





IRC?

4 dimensions of cultural competence

Intercultural sensitivity
Intercultural communication
Building commitment
Managing uncertainty

Source: Intercultural Business Improvement





Intercultural sensitivity

 The degree to which a person takes an active interest in others, their cultural background, needs and perspectives

A cognitive / perceptual competence

Cultural awareness Attention to signals





Intercultural communication

2. The degree to which a person actively monitors own communicative behaviours

A behavioural competence

Active listening
Adjusting communicative style





Building commitment

3. The degree to which a person actively influences the social environment, concerned with integrating different people and personalities

A behavioural competence

Building relationships
Reconciling stakeholder needs





Managing uncertainty

4. The degree to which a person appreciates the challenges of culturally diverse environments as an opportunity for personal development

An affective / motivational competence

Openess to diversity (cultural complexity)
Exploring new approaches







Students in their first weeks abroad...

'Everything is chaotic here'

Need for reassurance? What does it do to the student? Frustrating? Challenging? Fun?



Preparatory training: action plan

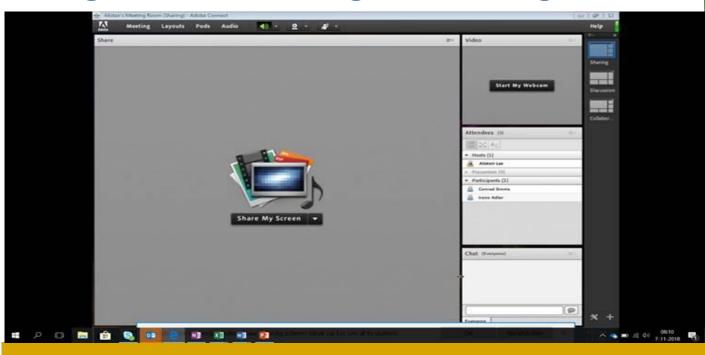
IRC ACTION PLAN

	1	2	3	4	5	6	7	8	9	10
CONNECT	-		-	-	-	-	-	-	-	
PERFORM	-		-		-		-			INTERCULTURAL EFFECTIVENESS
ENJOY										
1: On a scale from 1-10				2: Which is your priority?						3: Exploring with your neighbors
Please rate yourself on					r E?					Which other IRC facet do you recommend me to develop?
Connecting Performing Enjoying										
							cets you ext step			





Assignments on the go & sharing







WISE

Pre-departure briefing on culture & safety

IRC + feedback

Preparatory training: action planning

Assignments on the go

Upon return: welcome back session





Welcome back session

Exchange of experiences and stories, capitalisation on learning outcomes

Key question:

(Related to one of the two facets students chose to focus on during their semester abroad):

What was the most significant change you've experienced in your mastering of intercultural skills?





Future ambitions

- Get the IRC framwork and definition of Intercultural competence adopted across all faculties to build a common language, for students and staff
- Implement WISE not only fot those who plan to spend semesters abroad, but for students who internationalise @home as well.
- Develop a certificate of Intercultural Competence to be acquired by active participation in internationalisation activities on and off campus and have it recognised as a diploma supplement.





